

Shaping
the future



We help the world
flow forward

IEA-IEF-OPEC Symposium on
Energy Outlook

February 19, 2025

Vopak at a glance: A leading global independent liquid bulk storage provider



Well-diversified portfolio for energy security and the energy transition

Network, partnerships and capabilities to be the gas, industrial and low-carbon infrastructure partner



77
No. of terminals



23
No. of countries



5,505
No. of people



Developing LNG infrastructure



to support energy security

Example: Growth in gas

Market are changing and growth continues

Macro economics and the shift to East of Suez regions

Geopolitics & disruptions since 2020

The role of hubs and changing trade patterns

Growth in long haul trade

Developing and operating open-access LNG infrastructure and contributing to energy security



Repurposing our
infrastructure



to help sustainable
aviation

Example: adapt infrastructure

End-markets drive change

Focus on developments per key end-market: land transport, power, aviation, marine and feedstock/industrial

Key end-markets electrify and use new low carbon fuels with often lower volumetric energy densities

Mandates evolve, technical solutions mature and supply constraints emerge

The speed of change differs per region and segment

New and specialised infrastructure is required as well as repurposing of existing assets



Demolition of a refinery

to repurpose the site for new energies

Example: Repurpose a refinery for new energies

The Energy Transition: new supply chains, volatility and commoditization

Mandates & Government support required

Balanced approach to the energy trilemma

New supply chains and new partnerships emerge

Volatility and commoditization

Transform and repurpose existing sites (land is scarce)

We help the world flow forward >

Thank you



www.vopak.com